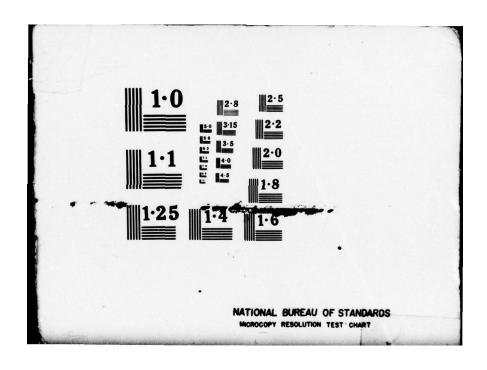
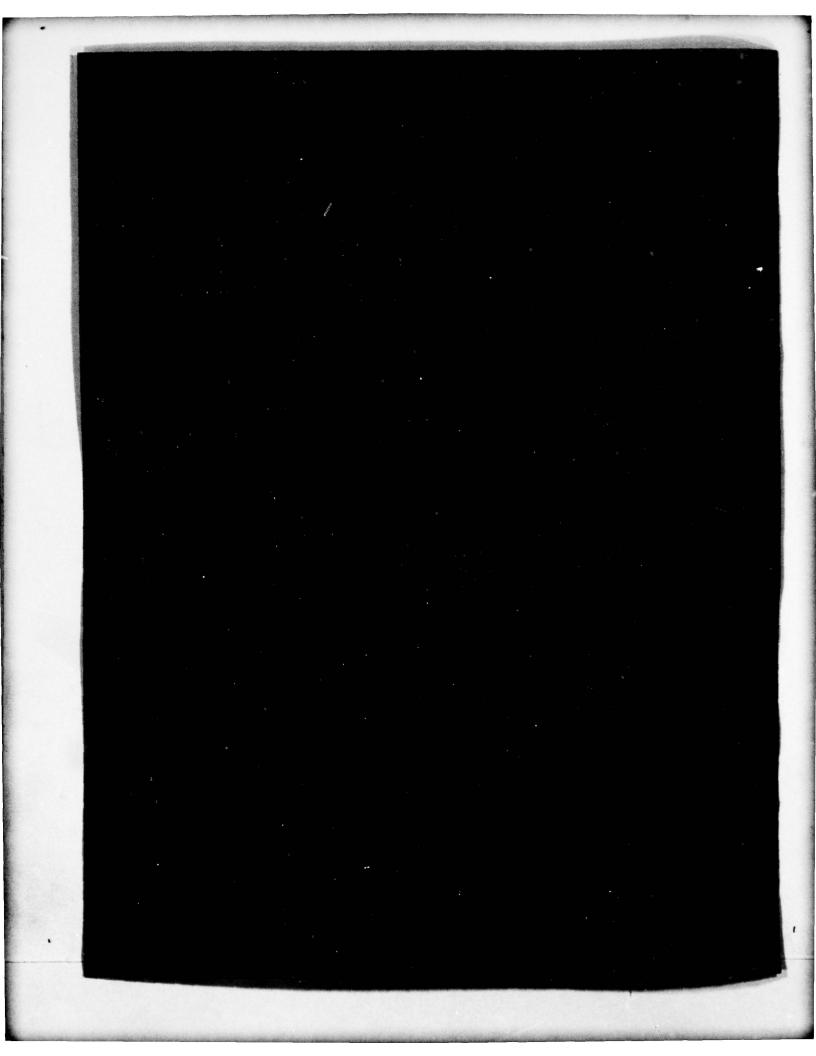
ARMY INVENTORY RESEARCH OFFICE PHILADELPHIA PA
WAITING TIME IN A CONTINUOUS REVIEW (S, S) INVENTORY SYSTEM WIT--ETC(U)
SEP 78 W K KRUSE
IRO-TR-78-6 AD-A060 845 UNCLASSIFIED NL AD A 060845 111 END DATE -79



ADA 0 60845

DDC FILE COPY



WAITING TIME IN A CONTINUOUS REVIEW (s,S) INVENTORY SYSTEM WITH CONSTANT LEAD TIMES

TECHNICAL REPORT

BY

W. KARL KRUSE

SEPTEMBER 1978

APPROVED FOR PUBLIC RELEASE: DISTRIBUTION UNLIMITED

US ARMY INVENTORY RESEARCH OFFICE
US ARMY LOGISTICS MANAGEMENT CENTER
ROOM 800 US CUSTOM HOUSE
2ND AND CHESTNUT STREETS
PHILADELPHIA, PA 19106

78 10 30 130

REPORT DOCUMENTATION PAGE		READ INSTRUCTIONS BEFORE COMPLETING FORM
REPORT NUMBER	2. GOVT ACCESSION NO.	3. RECIPIENT'S CATALOG NUMBER
WAITING TIME IN A CONTINUOU	S REVIEW (e. S)	Technical Keper
INVENTORY SYSTEM WITH CONST		PERFORMING ORG. REPORT NUMBER
NUTHOR(+)		8. CONTRACT OR GRANT NUMBER(*)
W. Karl Kruse		
PERFORMING ORGANIZATION NAME AND US Army Inventory Research Room 800, US Custom House	Office, ALMC	10. PROGRAM ELEMENT, PROJECT, TASK AREA & WORK UNIT NUMBERS
2nd & Chestnut Streets, Phi.		(11)
US Army Materiel Developmen 5001 Eisenhower Avenue	t & Readiness Command	September 278
Alexandria, VA 22333		19
. MONITORING AGENCY NAME & ADDRESS	(if different from Controlling Office)	15. SECURITY CLASS. (of this report)
	7230	UNCLASSIFIED 15a. DECLASSIFICATION/DOWNGRADING SCHEDULE
Approved for Public Release		ы (
. DISTRIBUTION STATEMENT (of the abetra	ct entered in Block 20, If different fro	m Report)
able at the time of preparat	ion. Because the resu	ent are based on input avail- lits may be subject to change
this document should not be the US Army Materiel Develop	construed to represent ment & Readiness Comma	the official position of and unless so stated.
KEY WORDS (Continue on reverse elde if no Inventory Model Waiting Time Renewal Theory	ceeesry and identity by block number)	
The waiting time distri system with constant lead ti is assumed to be a renewal p	bution in an (s,S) con mes is derived in this	tinuous review inventory paper. The demand process

random variables. Some relationships are given between waiting time and

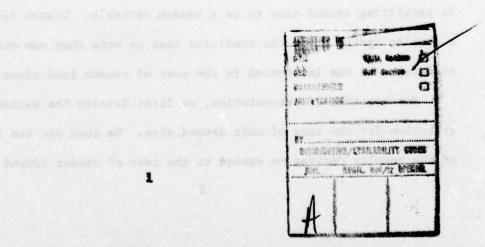
DD , FORM 1473

EDITION OF 1 NOV 85 IS OBSOLETE UNCLASSIFIED UNCLASSIFIED SECURITY CLASSIFICATION OF THIS PAGE (When Date Enter

some common inventory measures.

ACKNOWLEDGEMENT

I am grateful to Alan Kaplan of the US Army Inventory Research Office, particularly for suggesting the method for defining waiting time in the random demand size case. I am also grateful to Richard Urbach, formerly of the Inventory Research Office, whose interest in renewal theory motivated me to improve an earlier version of this paper.



INTRODUCTION

Consider an inventory system using a continuous review (s,S) policy with constant lead time of size T. The time between successive demands is idd with distribution function $H(\cdot)$ and pdf $h(\cdot)$. Likewise, demand sizes are iid integer valued random variables with probability function $h(\cdot)$. All demands are backlogged until filled. We will derive the distribution of customer waiting time. Since it is reasonable, we take $s \ge -1$, which means that no customer will ever wait more than T.

While the (s,S) continuous review inventory system has been greatly studied, there has been little work on customer waiting time. Sherbrooke [3] derived the waiting time distribution for the special case (S-1,S) system subject to compound Poisson demands. Simon [4] derived an expression for the expected wait in the (s,S) system when the demand process is simple Poisson which can be shown to be a particularization of $L = \lambda W$.

The most general analysis of the (s,S) continuous review system has been done by Sahin [2] who developed expressions for both the time dependent and stationary distributions of net inventory, i.e. on hand minus backorders, and inventory position, i.e. net inventory plus on order, using a renewal - theoretic structure. His advancement over earlier work was in permitting demand size to be a random variable. Urbach [6] also analyzed a similar system under the condition that no more than one order is outstanding. He was interested in the case of random lead times.

For the sake of presentation, we first develop the waiting time distribution for the case of unit demand size. We then use the logic and some of the results derived to extend to the case of random demand size. Formulas suitable for computation are given in the paper only for the limiting stationary distribution of customer waiting time. These are derived in Appendix A. Since we will later be using Laplace Transforms, we denote (s,S) by (R,R+Q) to avoid confusion with the Laplace variable "s".

Notation and Some Preliminaries

The following notation is used.

A(t) = inventory position at time t = on hand + on order backorders at t (also called assets)

 $d(t_1,t_2) = demand quantity in [t_1,t_2)$

W(t) = waiting time of a customer who arrives at t.

T = constant lead time

0 = expected demand size

μ = expected time between demands

 $b_n(\cdot)$ = probability function of the sum of n demand sizes, i.e. the n-fold convolution of $b(\cdot)$.

 $h_n(\cdot) = n$ -fold convolution of $h(\cdot)$

$$H_n(x) = \int_0^y h_n(y) dy$$

h(s) = Laplace transform of h(.)

H(s) = Laplace transform of H(·)

 $\tilde{h}_n(s)$ = Laplace transform of $h_n(\cdot) = h(s)^n$

 $\tilde{H}_{n}(s) = \text{Laplace transform of } H_{n}(\cdot) = \frac{\tilde{h}(s)^{n}}{s} = \tilde{H}(s)\tilde{h}(s)^{n-1}$

Waiting Time for Unit Demand Size

Since the lead time is constant, all of the suppliers assets at y, i.e. A(y), will be available to be issued to customers by y + T; and

any assets ordered after y will not be available until after y + T. This means that a customer who arrives at t will wait $\leq \tau$ iff he receives one of the assets on account at $t + \tau - T$. The customer will get an item from $A(t+\tau - T)$ only if the previous demands for those assets, $d(t+\tau - T,t)$, are less than $A(t+\tau - T)$. We have then that

(1)
$$\Pr[W(t) \leq \tau] = \sum_{a=R+1}^{R+Q} \Pr[W(t) \leq \tau | A(t+\tau-T) = a] \Pr[A(t+\tau-T) = a]$$

$$= R+Q$$

$$= \sum_{a=R+1}^{R+Q} \Pr[d(t+\tau-T,t) < a | A(t+-T) = a, Demand at t]$$

$$= R+Q$$

$$= \sum_{a=R+1}^{R+Q} \Pr[A(t+\tau-T) = a, d(t+\tau-T,t) < a | Demand at t]$$

$$= R+Q$$

$$= \sum_{a=R+1}^{R+Q} \Pr[A(t+\tau-T) = a, d(t+\tau-T,t) < a | Demand at t]$$

For finite time, $A(t+\tau-T)$ and $d(t+\tau-T,t)$ may be dependent random variables since knowledge of $A(t+\tau-T)$ may provide information about the demands from the start of the inventory system until $t+\tau-T$ which, in turn, affect the likelihood of $d(t+\tau-T,t)$. However, in Appendix A we show that $A(t+\tau-T)$ and $d(t+\tau-T,t)$ are independent in the steady state, and with the given condition of a demand at the have probability functions

$$Pr[A=a] = \frac{1}{Q}$$
; $a = R+1, R+2,...R+Q$

and

$$\lim_{t\to\infty} \Pr[d(t+\tau-T,t) < d | demand at t] = 1-H_d(T-\tau)$$

In other words, the demands in the $T-\tau$ units preceeding the present customers arrival form an ordinary renewal process in the steady state. Letting $F_w(\cdot)$ denote the steady state distribution of waiting time we then

have from (1) that

(2)
$$F_{\mathbf{w}}(\tau) = \frac{1}{Q} \sum_{k=1}^{Q} [1 - H_{R+k}(T-\tau)] ; 0 \le \tau < T$$

$$F_{\mathbf{w}}(T) = 1$$

As a matter of interest a special case of the results in Appendix B is that $E(W) = E(B)/\lambda$ where

E(W) = expected waiting time

E(B) = expected steady state backorders

and $1/\lambda$ = expected time between demands. Of course, this is simply an example of L = λW .

Waiting Time for Random Demand Size

For the unit demand size case the meaning of waiting time was obvious. In extending to random demand size, we have the problem of defining customer wait. For example, what is the wait when a customer who demanded 10 units receives five units immediately, but waits, say 10 days, before receiving the other five units? Recognizing that the definition of waiting time should depend upon the context in which the statistic is to be used, we avoid the problem of defining waiting time by deriving the distribution of wait separately for each unit in the demand. Later we show the richness of this approach by demonstrating how this distribution can be used to develop several common performance measures.

As before we take a demand arrival to occur at t, but allow the demand size U to be ≥ 1 . Each unit in the demand is identified by an index j from 1 to U. The jth unit will wait $\leq \tau$ iff the demands preceding the jth unit

which are vying for $A(t+\tau-T)$ are less than $A(t+\tau-T)$. In this case, those demands are the j-l units of the present demand plus $d(t+\tau-T,t)$. So

(3)
$$\Pr[j^{th} \text{ unit waits } \leq \tau] = \sum_{a=R+1}^{R+Q} \Pr[d(t+\tau-T,t) \leq a-j | A(t+\tau-T) = a, Demand at t]$$

$$\cdot \Pr[A(t+\tau-T) = a]$$

$$= \sum_{a=R+1}^{R+Q} \Pr[A(t+\tau-T) = a, d(t+\tau-T,t) \leq a-j | Demand at t]$$

$$= \sum_{a=R+1}^{R+Q} \Pr[A(t+\tau-T) = a, d(t+\tau-T,t) \leq a-j | Demand at t]$$

Again, as is shown in Appendix A, $A(t+\tau-T)$ and $d(t+\tau-T,t)$ are independent in the steady state. Several authors, [2], [6], and [8], have shown how to compute the steady state distribution of assets. As in the unit demand size case, the number of demand occurrences in the preceding $T-\tau$ units form an ordinary renewal process in the steady state. That is

$$p(d) = \lim_{t \to \infty} \Pr[d(t+\tau-T,t) = d | Demand at t]$$

$$d$$

$$= \sum_{n=1}^{d} b_n(d) [H_n(T-\tau) - H_{n+1}(T-\tau)]; d \ge 1$$

and

$$p(0) = \lim_{t\to\infty} \Pr[d(t+\tau-T,t) = 0 | Demand at t] = 1 - H(T-\tau)$$

Letting $j^Fw^{(*)}$ denote the steady state distribution function of waiting time for the j^{th} unit we have from (3) that

(4)
$$j^{F}_{w}(\tau) = \sum_{a=R+1}^{R+Q} Pr[A=a] P(a-j) ; 0 \le \tau < T$$

$$j^{F}_{w}(T) = 1$$
where
$$P(a-j) = \sum_{k=0}^{a-j} p(k) \text{ if } a-j \ge 0$$

$$= 0 \text{ otherwise}$$

Waiting Time and Some Common Inventory Measures

Expected number of units backordered and initial fill, i.e. the fraction of demand satisfied without backorder, are two commonly used inventory measures. Waiting time relates to each of these in a similar way. We show in Appendix C that

Expected Units Backordered =
$$\frac{\Theta}{\mu} \int_{0}^{T} \sum_{j=1}^{\infty} (1 - \frac{B(j-1)}{\Theta}) (1 - j F_w(\tau)) d\tau$$

and

Initial Fill =
$$\sum_{j=1}^{\infty} \left(\frac{1-B(j-1)}{\Theta}\right) \left({}_{j}F_{w}(0)\right)$$

where

$$B(j-1) = \sum_{k=1}^{j-1} b(k)$$

Both have the common term $\frac{1-B(j-1)}{\theta}$ which has a simple interpretation. Suppose a series of N demands is observed and the units in each of the demands are indexed as before. Let $n_1(N)$ be the number of demands of size i in the N demands. Then $\phi(N,j) = \sum_{i=1}^{\infty} n_i(N)/\sum_{i=1}^{\infty} i n_i(N)$ is the fraction of total units in the N demands which have index j. In the limit as N goes to infinity we get

$$(j) = \lim_{N \to \infty} \phi(N,j) = \lim_{N \to \infty} \frac{\sum_{i=j}^{\infty} n_i(N)}{i=j} / \frac{\sum_{i=1}^{\infty} i n_i(N)}{i=1}$$

$$= \sum_{i=j}^{\infty} b(i)/\theta = \frac{1-B(j-1)}{\theta}$$

which is just the proportion of units demanded which have index j. Thus, both expected units backordered and initial fill are equivalent to taking

the corresponding measures for each possible unit in a demand, weighting by the proportion of times that unit occurs, and averaging.

There is no particular advantage to actually computing the above measures using ${}_{j}F_{w}(\cdot)$. However, this does indicate how simply some measures are able to be expressed with ${}_{j}F_{w}(\cdot)$. Other examples are the probability that a demand is completely filled without waiting and the expected number of demands backordered when a demand is counted as backordered until completely filled.

APPENDIX A

DISTRIBUTION OF A(t) AND d(t,t+z) GIVEN A DEMAND AT t + z

The R,R+Q inventory system is observed from time 0 to t+z. Arbitrarily, we take the demand process to begin at time 0 with A(0) = R+Q. We will find

lim [Pr[A(t) = a, d(t,t+z) = d|A(0) = R+Q, Demand at t+z]

t→∞

The expression "Demand at t+z" is used to mean that a demand occurs within

dz of t+z. Let N(0,t) be the number of demand occurrences in (0,t) and

N(t,t+z) be the number of demand occurrences in t,t+z. Given the values

of N(0,t), N(t,t+z), and A(0), then A(t) and d(t,t+z) are uniquely determined by the sequence of demand sizes associated with those demand

occurrences. If N(0,t) = m, there is a countable though, in general,

infinite number of demand size sequences which will result in A(t) = a

given A(0) = R+Q. Call X(m,a,R+Q) the set of all such sequences. And,

if N(t,t+z) = n then d(t,t+z) = d iff the n demand sizes sum to d. We

nave then

(A1)
$$G(a,d,z,t) = Pr[A(t) = a, d(t,t+z) = d|A(0) = R+Q, Demand at t+z]$$

$$d \quad \infty$$

$$= \sum \sum Pr[A(t) = a, d(t,t+z) = d|A(0) = R+Q, Demand at t+z, n=0 m=0

$$N(0,t) = m, N(t,t+z) = n]$$$$

Pr[N(0,t) = m, N(t,t+z) = n | A(0) = R+Q, Demand at t+z]

$$\begin{array}{c}
d \\
= \sum_{n=0}^{\infty} b_n(d) \sum_{m=0}^{\infty} \frac{\Pr[X(m,a,R+Q)] \Pr[N(o,t) = m, N(t,t+z) = n, Demand \ at \ t+z]}{r(t+z)dz}
\end{array}$$

⁼ F(a,d,z,t,R+Q) dz/r(t+z)dz

where r(t+z) = pdf of a demand occurrence at t+z
(also called the renewal density)

and Pr[X(m,a,R+Q)] = probability

a demand size sequence from the set X(m,a,R+Q) occurs.

Consider P(m,n,z,t) = Pr[N(0,t) = m, N(t,t+z) = n, Demand at t+z]

For m > 1 we have

$$P(m,n,z,t) = \int_{y=0}^{t} P(m-1,n,z,t-y) H(y) dy$$

and on taking Laplace transforms we get

$$P(m,n,z,s) = P(m-1,n,z,s)h(s)$$

Applying this recursively from m = 1 yields

(A2)
$$P(m,n,z,s) = P(0,n,z,s)[h(s)]^m ; m \ge 1$$

Consequently, the Laplace transform of F(a,d,z,t) is

$$\tilde{F}(a,d,z,s) = \sum_{n=0}^{d} b_{n}(d) \tilde{P}(o,n,z,s) \sum_{m=0}^{\infty} Pr[X(m,a,R+Q)][h(s)]^{m}$$

$$= \tilde{F}_{1}(s) \tilde{F}_{2}(s)$$

where

$$\tilde{F}_1(s) = \sum_{n=0}^{d} b_n(d) \tilde{P}(o,n,z,s)$$

and

$$F_2(s) = \sum_{m=0}^{\infty} \Pr[X(m,a,R+Q)][h(s)]^m$$

Now

$$\lim_{t\to\infty} G(a,d,z,t) = \lim_{t\to\infty} F(a,d,z,t) dz / \lim_{t\to\infty} r(t+z) dz$$

=
$$\lim_{s\to 0} \frac{(sF_1(s))}{s} \lim_{s\to 0} (sF_2(s)/\lim_{t\to s} r(t+z))$$

=
$$\lim_{t\to\infty} \int_{n=0}^{t} \int_{n}^{d} \int_{n}^{\infty} \int_$$

provided the separate limits exist.

Consider the first term

t d
lim
$$\int \Sigma b_n(d)P(o,n,z,y)dy = \sum b_n(d)\lim \int P(o,n,z,y).$$

the oneo

But
$$\lim_{t\to\infty} \int P(o,n,z,y)dy = \lim_{t\to\infty} \int \int h_n(x)h(y+z-x)dxdy$$

$$= \int_{\mathbf{x}=0}^{\mathbf{z}} h_{\mathbf{n}}(\mathbf{x}) \quad \lim_{\mathbf{t}\to\infty} \int_{\mathbf{y}=\mathbf{z}-\mathbf{x}}^{\mathbf{t}+\mathbf{z}-\mathbf{x}} h(\mathbf{y}) d\mathbf{y} \quad d\mathbf{x}$$

=
$$h_n(x) (1-H(z-x)) dx$$

=
$$h_n^* (1-H) = H_n(z) - H_{n+1}(z)$$

which is just the probability that the number of renewals in an interval z for an ordinary renewal process equals n.

Now consider the second term.

$$\lim_{t\to\infty} \sum_{m=0}^{\infty} \Pr[X(m,a,R+Q)][h_m(t)]/\lim_{t\to\infty} r(t+z)$$

= lim pdf of a transition to asset state a at t
pdf of a demand occurrence at t+z

$$=\frac{1}{\mu_{\bullet}} / \frac{1}{\mu} = \frac{\mu}{\mu_{\bullet}}$$

where

 μ_a = average time between transitions to state a

and μ = average time between demands.

and which follows because the number of transitions to state a is itself a renewal process. Moreover, since μ = expected amount of time

the system spends in state a between transitions to state a, then

$$\mu/\mu_a = \lim_{t\to\infty} \Pr[A(t) = a] = \Pr[A = a]$$

Summarizing then, we have shown that

$$\lim_{t\to\infty} G(a,d,z,t) = \Pr[A=a] \sum_{n=0}^{d} b_n(d) \left[H_n(z) - H_{n+1}(z)\right]$$

This contrasts to Sahin's [2] result for the steady state distribution of A(t) and d(t,t+z) without the condition of a demand at t+z. This condition changes the demand process in a interval of length z from a equilibrium demand renewal process to an ordinary demand renewal process.

APPENDIX B

RELATIONSHIP OF WAITING TIME TO EXPECTED UNITS BACKORDERED AND INITIAL FILL

From Sahin's work [2] we have for the stationary system that

(B1) Expected units backordered =
$$E[B_u] = \sum_{j=0}^{\infty} Pr[Units Backordered > j]$$

$$= \sum_{j=0}^{\infty} \sum_{n=1}^{R+Q} \sum_{n=1}^{\infty} [H'_n(T) - H'_{n+1}(T)] C_n(a+j)$$

$$j=0 \quad a=r+1 \quad n=1$$

where
$$H'_n(T) = \frac{1}{\mu} \int_0^T (1-H(y)) H_{n-1}(T-y) dy$$

and
$$C_n(k) = 1 - \sum_{i=1}^{k} b_n(i) = 1 - b_n(k)$$
; $n \le k$

= 1; otherwise

Letting $Z(T) = E[B_{\underline{u}}]$ and taking Laplace transforms we get after some algebra that

(B2)
$$\tilde{Z}(S) = \frac{\theta}{\mu s} \sum_{a=R+1}^{R+Q} (1-\tilde{H}(s)) \sum_{j=0}^{\infty} \frac{C(a+j)}{\theta} + \sum_{n=1}^{\infty} (\tilde{H}(s)^n - \tilde{H}(s)^{n+1})$$

$$\sum_{j=0}^{\infty} \frac{[C_{n+1}(a+j) - C_n(a+j)]}{\theta}$$

where we have used that the Laplace transform of H'(t) is $\frac{(1-H(s))H(s)^{n-1}}{\mu s}$ Returning to the time domain we get

(B3)
$$E[B_y] = \frac{\theta}{\mu} \int_{0}^{T} \sum_{a=R+1}^{R+Q} \left[(1-H(T-\tau)) \sum_{j=0}^{\infty} \frac{C(A+j)}{\theta} + \sum_{n=1}^{\infty} (H_n(T-\tau) - H_{n+1}(T-\tau)) \right]$$

$$\sum_{j=0}^{\infty} \frac{C_{n+1}(a+j) - C_n(a+j)}{\theta}$$

It is possible to show by algebraic manipulation of (B3) that

$$E[B_{u}] = \sum_{j=1}^{\infty} \frac{1-B(j-1)}{\theta} \quad \frac{\theta}{\mu} \int_{0}^{T} (1-jF_{w}(\tau)d\tau)$$

but it is more appealing to argue the above result straight from the terms in (B3). The term $\sum_{j=0}^{\infty} \frac{C_{n+1}(a+j) - C_n(a+j)}{\theta}$ is the proportion of units in the n+1 demand which wait longer than τ given that $A(t+\tau-T) = a$, and that the number of demand occurrences in $(t+\tau-T,t) = n$. In this perspective, the n+1 demand is the customer arriving at t. By probablistically weighting over all values of n, we get the proportion of units in the arriving customers demand which must wait longer than τ . But $\sum_{j=1}^{\infty} \frac{1-B(j-1)}{\theta} \int_{0}^{\infty} (1-j^{2}_{N}(\tau))d\tau$, by the arguments given in the report is the same proportion.

Initial fill, IF, is the fraction of total demand which is filled without wait. Thus

where

and n₁ = amount of ith demand filled without wait; i = 1, 2...N(t)

So

IF =
$$\lim_{t\to\infty} \frac{\sum_{i=1}^{N(t)} \frac{n_i}{N(t)}}{\sum_{t\to\infty}^{N(t)} \frac{1}{t+\infty}} \frac{\sum_{i=1}^{N(t)} \frac{d_i}{N(t)}}{\sum_{t\to\infty}^{N(t)} \frac{d_i}{n_i}}$$

Expected number of units filled without wait per demand with probability 1.

Now the expected number of units filled without wait per demand is Σ [Prob that j or more units in a demand are filled without wait] which j=1 ∞ equals Σ ($_{j}F_{n}(0)$)(1-B(j-1)). In other words, for j or more units to be $_{j=1}$ filled immediately, there must be at least j units demanded and at least the jth unit does not wait. Consequently

$$IF = \sum_{j=1}^{\infty} \frac{(1-B(j-1))(_{j}F_{w}(0))}{\theta}$$

REFERENCES

- Hadley, G. and Whitin, T. M., <u>Analysis of Inventory Systems</u>, Prentice Hall, Englewood Cliffs, NJ, 1963.
- Sahin, Izzet, "On the Stationary Analysis of (s,S) Inventory Systems
 With Constant Lead Times," To be published in early 1979 by Operations
 Research.
- Sherbrooke, Craig, "Waiting Time in an (s-1,S) Inventory System Constant Service Time Case," Operations Research 23, 819-820 (1975).
- Simon, Richard M., "Waiting Time Till Service for a Simple Inventory Model," The RAND Corporation, RM-5927-PR, March 1969.
- Sivazlian, D.B., "A Continuous Review (s,S) Inventory System with

 Arbitrary Interarrival Distribution Between Unit Demand," Operations

 Research 22, 65-71 (1974).
- 6 Urbach, Richard, "Inventory Average Costs: Non-Unit Order Size and Random Lead Times," DRC Inventory Research Office, Army Logistics Management Center, Ft. Lee, VA, March 1977.
- 7 Ross, Sheldon, <u>Applied Probability Models with Optimization Applications</u>, Holden-Day, San Francisco, 1970.
- 8 Silver, E. A., "Some Ideas Related to the Inventory Control of Items Having Erratic Demand Patterns," CORS, Vol 8, No. 2, July 1970.
- 9 Kaplan, Alan J., "Computing Expected Values of Customer Requests Backordered," Management Science, May 1971.
- 10 Stidham, S., Jr., "A Last Word on L = λW ," Operations Research 22, 417-421 (1974).

DISTRIBUTION

COPIES	
1	Deputy Under Sec'y of the Army, ATTN: Office of Op Resch Headquarters, US Army Materiel Development & Readiness Command
1 1 1	DRCPA-S
	Dep Chf of Staff for Logistics, ATTN: DALO-SMS, Pentagon, Wash., DC 20310
$\begin{array}{c} \frac{2}{10} \\ \hline 1 \\ \hline \end{array}$	Defense Logistics Studies Info Exchange, DRXMC-D Defense Documentation Center, Cameron Sta., Alexandria, VA 22314 Commandant, US Army Logistics Mgt Center, Ft. Lee, VA 23801 Commander, USA Armament Materiel Readiness Cmd, Rock Island, IL 61201 ATTN: DRSAR-MM
-	ATTN: DRSAR-SA
	Commander, USA Communications & Electronics Materiel Readiness Cmd, Ft. Monmouth, NJ 07703
$\frac{1}{1}$	ATTN: DRSEL-MM ATTN: DRSEL-SA
	Commander, USA Missile Materiel Readiness Cmd, Redstone Are, AL 35809 ATTN: DRSMI-S
1	ATTN: DRSMI-D
	Commander, USA Troop Support & Aviation Materiel Readiness Command, St. Louis, MO
	ATTN: DRSTS-SP ATTN: DRSTS-FR
	Commander, US Army Tank-Automotive Materiel Readiness Command, Warren, MI 48090
1210	ATTN: DRSTA-F ATTN: DRSTA-S
$\frac{1}{1}$	Commander, US Army Tank-Automotive Research & Development Command, ATTN: DRDTA-V, Warren, MI 48090
	Commander, US Army Armament Research & Development Command, ATTN: DRDAR-SE, Dover, NJ 07801
	Commander, US Army Communications Research & Development Command, ATTN: DRSEL-SA, Ft. Monmouth, NJ 07703
-1 Ag	Commander, US Army Electronics Research & Development Command, ATTN: DRDEL-AP, Adelphi, MD 20783
	Commander, US Army Mobility Equipment Research & Development Cmd, ATTN: DRDME-O, Ft. Belvoir, VA 22060
	Commander, US Army Missile Research & Development Command, ATTN: DRDMI-DS, Redstone Arsenal, AL 35809
1 100	Commander, US Army Natick Research & Development Command, ATTN: DRXNM-O, Natick, MA 01760
	Commander, US Army Logistics Evaluation Agency, New Cumberland Army Depot, New Cumberland, PA 17070
10863	Commander, US Air Force Logistics Cmd, WPAFB, ATTN: AFLC/XRS, Dayton, Ohio 45433
-1-	US Navy Fleet Materiel Support Office, Naval Support Depot, Mechanicsburg, PA 17055

CC-LOG-LEO, Ft. Huachuca, AZ 85613

Stanford, CA 94305

Logistics Studies Office, DRXMC-LSO, ALMC, Ft. Lee, VA 23801 Procurement Research Office, DRXMC-PRO, ALMC, Ft. Lee, VA 23801 Dept of Industrial Engr. & Engr. Management, Stanford University,

Commander, US Army Communications Command, ATTN: Dr. Forrey,

COPIES	
	Commander, US Army Test & Evaluation Cmd, ATTN: DRSTE-SY, Aberdeen Proving Ground, MD 21005
	Prof Harvey M. Wagner, Dean, School of Business Adm, University of North Carolina, Chapel Hill, NC 27514
	Dr. John Voelker, Mechanical Engr. Bldg., Room 144, University of Illinois, Urbana, IL 61801
<u> </u>	DARCOM Intern Training Center, ATTN: Jon T. Miller, Bldg. 468, Red River Army Depot, Texarkana, TX 75501
	Prof Leroy B. Schwarz, Dept of Management, Purdue University, Krannert Bldg, West Lafayette, Indiana 47907
1	US Army Training & Doctrine Command, Ft. Monroe, VA 23651
	Operations & Inventory Analysis Office, NAVSUP (Code 04A) Dept of Navy, Wash., DC 20376
	US Army Research Office, ATTN: Robert Launer, Math. Div., P.O. Box 12211, Research Triangle Park, NC 27709
	Prof William P. Pierskalla, Dept of Ind. Engr. & Mgt. Sciences, Northwestern University, Evanston, IL 60201